

# **Leadership Assessment**

Small World Alliance, Inc. is happy to provide this informal assessment as a free resource to assist you in your continued organizational improvement efforts. We trust that the information this tool generates will provide insights that help you attain your goals. You may reproduce this document in it's entirety for non-revenue producing activity within your organization.

For any additional support in achieving your potential and establishing an unfair competitive advantage, please contact Small World Alliance today!

#### Process

This assessment tool can be utilized in many different ways. One of the simplest ways is as a team survey – to establish a current state, future state, and gap analysis.

#### **Current State Analysis**

Distribute one assessment per team member. Each person answers every question with a numerical ranking (the current state), and then responds to three qualitative questions:

- 1. What would you STOP doing that is currently not working well?
- 2. What would you CONTINUE doing that is currently working well?
- 3. What would you START doing that is currently not being done regarding this issue?

These three questions/comments identify what changes are requested to get to a "10" (ideal future state). The tactics suggested are proposed solutions for bridging the gap.

#### Gap analysis

Collate all the responses for each question into a separate category. Distribute all responses anonymously and meet as a team to discuss tactics suggested. Agree on mutual responsibility and ownership of identified issues.

Until you start to see significant improvement, re-distribute the assessment and measure progress (every month or so).

### **Bottom Line**

Any assessment is primarily an excuse to get together and take mutual action. To the degree that you get people involved will be the degree that they are engaged and have ownership of the operation. It is the difference between compliance and commitment and passion.

For more application tips contact Small World Alliance at www.SmallWorldAlliance.com.

# **Leadership Assessment Directions**

Leadership is a key element of any organization's success. The following is an assessment that addresses noted leadership traits for discussion/improvement.

**Directions:** For each question, circle number that reflects your rating of your leader for each trait (1= very unhappy to 10=very happy) and then write your ideas to improve in the section provided.

### 1. Role Models our Culture

-1 2 3 4 5 6 7 8 9 10 +

What could we STOP doing that is currently not working well?

What could we CONTINUE doing that is currently working well?

What could we START doing that is currently not being done regarding this issue?

#### 2. Shared Vision/Goal Setting

-1 2 3 4 5 6 7 8 9 10 +

What could we STOP doing that is currently not working well?

What could we CONTINUE doing that is currently working well?

What could we START doing that is currently not being done regarding this issue?

## 3. Communication/Informing and Listening

- 1 2 3 4 5 6 7 8 9 10 +

What could we STOP doing that is currently not working well?

What could we CONTINUE doing that is currently working well?

What could we START doing that is currently not being done regarding this issue?

4. Encourages Inv	olvement 3 4	5	6	7	8	9	10	+
What could we STC								
What could we CONTINUE doing that is currently working well?								
What could we CONTINUE doing that is currently working well?								
What could we START doing that is currently not being done regarding this issue?								
<b>5. Holds Others A -</b> 1 2	ccountable 3 4	5	6	7	8	9	10	+
What could we STOP doing that is currently not working well?								
What could we CONTINUE doing that is currently working well?								
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What could we STA	KR I doing that	is curre	entiy no	t being	done re	egarding	gtnis	issue?
6. Rewards/Recog	nizes Results	6						
-	nizes Results 3 4	<b>5</b>	6	7	8	9	10	+
-	3 4	5				9	10	+
- 1 2	3 4	5 s currer	ntly not	working	y well?		10	+
- 1 2 What could we STC What could we COI	3 4 DP doing that is	5 s currer that is	ntly not	working y worki	y well? ng well?	?		
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8. Planning	g and P 2	<b>Problem</b> 3	Solving 4	<b>)</b> 5	6	7	8	9	10	+
What could	we ST	OP doing	g that is	current	ly not w	orking	well?			
What could	we CO	NTINUE	doing t	hat is c	urrently	working	g well?			
What could we START doing that is currently not being done regarding this issue?										ssue?
9. Decision	Makin 2	<b>19</b> 3	4	5	6	7	8	9	10	+
What could	we ST	OP doin	g that is	current	ly not w	orking '	well?			
What could we CONTINUE doing that is currently working well?										
What could	we ST	ART doi	ng that i	s currer	ntly not	being d	one reg	arding	this i	ssue?
<b>10. Admini</b> - 1	stratio 2	n <b>/Coo</b> rd 3	ination 4	<b>/Time N</b> 5	<b>lanage</b> 6	ment 7	8	9	10	+
What could we STOP doing that is currently not working well?										
What could we CONTINUE doing that is currently working well?										
What could we START doing that is currently not being done regarding this issue?										
Any other comments you have for improvement?										

Thank you for participating! Your input will help make a difference!